



VOLUME 27 | NUMBER 5

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JUNE/JULY 2012 | IN THIS ISSUE >>

COMMANDER'S COMMENTS

pg. 3

FEDERAL WOMEN'S PROGRAM

pg. 4

102ND SECURITY FORCES SQUADRON

pg. 6

COL. JOSEPH SWEENEY RETIRES

pg. 8

ANNOUNCEMENTS

pg. 10

CHAPEL CALL

pg. 11

SEAGULL IDEAS?

Do you have an idea for a Seagull article? Would you like to be the subject of a story? Births, marriages, sympathy notices and other information are always welcome. Let us know what is going on in your organization. (Please limit articles to 500 words.)

The next Seagull deadline is Friday, July 6, 2012.



Select stories and news from this publication can also be found online at http://www.102iw.ang.af.mil or Facebook at http://www.facebook.com/102IW

ON THE COVER >>



Staff Sgt. Michael
Moynihan plots checkpoint
coordinates on a map
prior to his squad starting
its dismounted patrol on
Otis Air National Guard
Base, May 7, 2012. During
the dismounted patrol
portion of their training,
the 102nd SFS defenders
were tasked with locating
and navigating their way
to five checkpoints on Otis

ANGB while moving tactically in formations. (Air National Guard photo by Senior Airman Patrick McKenna/Released)

Junior Enlisted Council ANNOUNCEMENTS

- Facebook Group: The Junior Enlisted Council (JEC) now has a group page. Stay connected by visiting https://www.facebook.com/groups/102JEC and join in for updates on council activities.
- Fundraiser: The 102nd JEC will be hosting a bake sale fundraiser at the Aerospace Dining Facility on Sunday, June 3.
- **Community Service Projects:** The 102nd JEC is looking for fresh ideas for community service projects and people who are interested in being an active part of the community.

The Junior Enlisted Council meets every Saturday of the UTA at 2 p.m. in the Wing Conference Room and is open to all E-1 to E-6 personnel.

COMMANDER'S COMMENTS SEAGULL | PAGE 3



FROM THE DESK OF THE 102nd Intelligence Group

COMMANDER

By Col. Virginia Doonan



DEPARTMENT OF THE AIR FORCE
102D INTELLIGENCE WING (ACC)
MASSACHUSETTS AIR NATIONAL GUARD
OTIS AIR NATIONAL GUARD BASE MASSACHUSETTS

Escaping from the 'Box'

I recently attended the National Guard Bureau Executive Safety Summit in Milwaukee, Wis., along with other 102nd commanders, our chaplain corps and safety team. We listened to several briefers, both great and not so great, on a variety of safety issues to include traditional aviation safety, driving safety and resiliency issues for Airmen and family. One of the best briefers was our Air National Guard Command Chief, Chief Muncy, who told the story of our Airmen and the fantastic accomplishments he sees while he visits them serving around the globe. The other brief with equal impact was a retired Air Force colonel, who now owns his own company, Positive Vectors, and travels around the country speaking to audiences about human potential. It occurred to me that these two speakers inspired me because they were talking about something that is near and dear to my heart. The potential our Airmen have for success and greatness.

Colonel Edward L. Hubbard, retired, was the speaker and had written the book "Escape from the Box: The Wonder of Human Potential." The title of the book somewhat amused me in the fact that "Box" is the term the Intelligence Group often uses to refer to our Digital Ground Station (DGS) facility where we currently operate 24/7/365. Many an evening, our operators contemplate escaping from the box! For Hubbard, the "Box" described the cell in Hanoi Hilton where he endured more than six years of captivity as a prisoner of war during the Vietnam War. Escaping the box was figuratively how he found ways to make his time productive during those six years. He maintained a positive outlook on life to ensure that although he was living in an environment that was incredibly difficult and challenging, he would have good days instead of bad. In this way, he ensured that the day he left the Hanoi Hilton, he would not have been held hostage the time he was there. That's an awe-inspiring story, and almost hard to believe given some of the stories that we know about servicemember's time as POWs in Vietnam. Yet, in his book and speech that day he talked about how he made the most of his time to do some feats that would seem impossible, both physically and mentally to most people. I won't give away the entire book, but some of the examples he used were believing in himself and breaking the world record at the time for jumping rope,

3,640 times without missing a beat despite a diet that was almost to the point of starvation. Or, mentally, challenging himself to learn multiple languages through tap code by fellow prisoners to the extent that when he returned to America, he took a test in a language he had never spoken or seen in writing, yet was fluent.

With all the challenges we face in our day-to-day lives, here at Otis or at home, it's easy to get stuck in a negative mindset, or have a series of "bad days." As our unit, the Guard, the Air Force and our country face uncertain times we can slip into a mind set of "bad days" and forget what our potential can truly be. This is what the two speakers reminded me of so clearly. That our Airmen have the talent, potential and drive to do things we can only imagine. As I watch the Intelligence Group in our daily mission at home and abroad, I am continually impressed by our people's ingenuity, drive to execute the mission better and easier while enhancing the analysis we send downrange. This is the case with any of our Airmen in the Wing, whether it is in Civil Engineering, Logistics, Medical, you name it. Our potential is well beyond what we could imagine. As long as we believe in ourselves and are willing to work hard at the task we want to succeed in, Hubbard writes there is practically nothing we can't As leaders, the greatest challenge is to create an atmosphere where people want to do great things. Certainly our track record recently in inspections points to this. For example, the Logistics Readiness Squadron, incredibly understaffed by national standards, which did an exemplary job in their recent Logistics Compliance Assessment Program inspection; or the Wing's recent Unit Compliance Inspection results -- simply incredible.

In closing, I want to share how our POWs would say good night to each other while in captivity. They tapped, G.B.A. (God Bless America) before going to sleep. That was to make sure nobody ever forgot why they were there or would ever forget how important it was to perform to the best of their ability every single day. I challenge myself and you to try to do the same.



2012 Federal Women's Program Awards



MILFORD, Mass. - The Massachusetts National Guard Federal Women's Program honored the 2012 FWP awardees at a luncheon at Joint Force Headquarters here, May 2, 2012. Pictured are, from left to right: Sgt. 1st Class Nicole McNamara, Federal Women's Program Manager; Rebecca Jennings, the Civilian awardee; Senior Master Sgt. Tina Dimino-Frazer, the Air Guard awardee; Award Presenter Mary Elizabeth Heffernan, Massachusetts Director of Public Safety and Security; Master Sgt. Christina Jeffers, the Army Guard awardee; Maj. Beth Crouch, the Mentor awardee; and Brig. Gen. Gary Keefe, Assistant Adjutant General, Massachusetts Air National Guard. The Massachusetts Federal Diversity Group's Federal Women's Program was designed to recognize the pioneering leadership of women and their impact on the diverse areas of education in the Massachusetts National Guard. (U.S. Army photo by Capt. Glen Kernusky)

FINANCE CORNER

GSA Mobile Announces Mileage Rate Increase

The General Services Administration (GSA) has announced an increase to the privately owned vehicle (POV) mileage reimbursable rates. These new rates apply to travel performed on and after April 17, 2012. Please see below for the new mileage rates:

Privately owned automobile: \$0.555Privately owned motorcycle: \$0.525

Privately owned airplane: \$1.31
 Privately owned automobile when a government owned

automobile is authorized: \$0.23

Do you have a GTC or CSA Travel Card?

DoD is transitioning the CSA back to the GTC program (Aug/Sep 2012). Regardless of the type of card held, everyone must complete a Statement of Understanding (SOU) and submit to your APC. The SOU can be found at http://www.defensetravel.dod.mil/Docs/GTC_SoU_SAF.pdf.

The GTC will have a fixed credit limit based on creditworthiness and limits are reset as payments are made. The only situation where a credit limit increase may be required is when expenditures exceed the credit limit and payments are not made to make additional credit available. Increases will be made by the Unit APC's, there will no longer be TSL increases by members.

Continue to use the blue Citi (CSA) travel card. It will automatically be converted to GTC (Aug/Sep 2012) unless cardholders are ineligible. Ineligible cardholders should contact your Unit APC to apply for a GTC before June 18. Cardholders ineligible for conversion to GTC are those who had no GTC prior to CSA conversion AND 1) have never used the CSA, or 2) went delinquent while on the CSA. Ineligible CSA accounts will be turned off June 18, so contact your Unit APC to apply for a GTC before that time if you have travel requirements.

Current Unit APCs:

102 IG	Staff Sgt. John Halloran
102 AOG	Master Sgt. Dorinda Williams
102 MSG	Master Sgt. Julie Headley
102 FSF	Senior Master Sgt. Edwin Lynds
102 CES	Mr. Arthur Eddleston
102 CF	Senior Master Sgt. Elinor Brosseau
102 LRS	Master Sgt. Sandra Devaney
102 SFS	Master Sgt. Kenneth Fowlie
102 MDG	Chief Master Sgt. Monica Lindell
102 WG	Mr. Greg Nancarrow
253/267	Master Sgt. Tracy Sylvia





Airman 1st Class Eric Anderson

Airman 1st Class Eric "Rico" Anderson has been a traditional member of the Air National Guard here on Otis ANGB since June 2011. He is a member of the 102nd Air Operations Group where his duties are to perform and manage intelligence activities and

functions including developing, evaluating and providing intelligence information.

Background: Airman Anderson, a native of Philadelphia, is entering his third year at Berklee College of Music with a major in music business. Anderson hopes to be an entertainment agent and then eventually go to law school so he can practice entertainment law.

For fun: When he's not working or in class, Anderson's hobbies include basketball, football, bowling, singing and playing piano and drums.

Fun Fact: Anderson has always had a passion for music but when he was still a teenager he did something not many singers of any age can say they have done. In 2007, at the age of 16, Anderson was a contestant on "American Idol: Season 7," making it to the second round of competition. Anderson described it as a great experience.

By Senior Airman Patrick McKenna 102nd Intelligence Wing Public Affairs

If you would like to nominate a 102nd Intelligence Wing member for the monthly "Airman in the Spotlight" feature, contact Tech. Sgt. Kerri Cole at 508-968-4516 or email 102iw.pa@ang.af.mil.

MEDICAL GROUP TRAINS IN HAWAII

By Col. Maureen McCarthy 102nd Medical Group commander

HONOLULU -- Forty members of the 102nd Medical Group traveled here to accomplish hands on medical training, April 7-20, 2012.

Airmen worked at three sites (Tripler Army Medical Center, Schofield Barracks and Hickam Air Force Base). Many of our enlisted Airmen do not work in their medical specialty in civilian life so this training allowed all members to acquire in-patient skills and validate their medical readiness skills verification (RSV) training requirements.

As a result of the training, many were able to have their skill-level upgrade training tasks accomplished through hands-on patient care and daily tasks accomplished at this large Army Medical Center.

Although we hold monthly classes for many of our specialities to enhance knowledge base needs, hands-on patient skills are difficult to accomplish for everyone unless working in a hospital or clinic setting. At homestation we have a skills training lab with simulators for tube insertions and IV trainer arm, but this was their experience to work in a hospital environment caring for patients.

The Army personnel we interfaced with were outstanding. This hospital is the largest military hospital in the Asian and Pacific Rim region. We had members working in the ortho, surgical, labor and delivery, PACU, ICU, ER and OR areas. We had admin working in admission and discharge, air-evac, we



covered pharmacy, radiology, dental, lab, public health, logistics, biomedical equipment repair. All reported a very positive, rewarding experience. We had eight personnel working at Schofield Barracks in-processing and caring for several hundred Army soldiers just returning from their one year tour in Afghanistan. It was an awesome experience with great team building and opportunities to see the island during scheduled time off.











(Above) 102nd Security Forces Squadron members, Master Sgt. Paul Stewart, center, alongside Senior Airman Joel Carveiro, left, and Staff Sgt. Keith Soares, right, plot checkpoint coordinates on their map prior to starting their dismounted patrol on Otis Air National Guard Base, May 7, 2012. During the dismounted patrol portion of their training, the 102nd SFS defenders were tasked with locating and navigating their way to five checkpoints on Otis ANGB while moving tactically in formations. The 102nd SFS defenders spent the day honing their skills in areas such as convoy operations and dismounted patrol procedures in order to maintain a high level of proficiency. (Air National Guard photos by Senior Airman Patrick McKenna/Released)

OTIS AIR NATIONAL GUARD BASE, Mass. -- The 102nd Security Forces Squadron conducted annual combat readiness task training here, May 6-7, 2012, to ensure the squadron remains highly prepared in deployment operations and tactics.

The defenders spent May 6 in the classroom familiarizing themselves with a wide range of procedures. On May 7 they put those lessons into practice during a series of challenging exercises aimed at testing not only their tactical and technical proficiency, but also their ability to retain what they learned in class the day before.

"They were broken into three 15 person squads for the exercise and went through simulated dismounted combat patrols, convoy operations as well as a written test," said Master Sgt. Marc Vercellone, 102nd SFS NCO in charge of training. According to Vercellone, who planned the exercise, the 102nd SFS defenders were tested on their practical skills as well as their ability to work as a team.

During the dismounted patrol portion of their training, the 102nd SFS members were given coordinates to locations around the base and, with only a map, protractor and compass, were tasked with locating and navigating their way to five checkpoints while moving tactically in formation.

"This training better prepares members to execute their mission by reinforcing combat readiness tasks through planning and execution," said Staff Sgt. James Hightower, 102nd SFS trainer and exercise controller for the dismounted patrol phase of training.

The next phase of the training had each squad perform complete convoy procedures from conducting pre-mission vehicle inspections and mounting their turret weapons to driving in formation with correct spacing and awareness for roadside bombs being of great importance.

During each squad's respective convoy training, they were faced with a scenario in which they encountered unexploded ordnance and they had to demonstrate for the evaluators they could stop the convoy safely, perform correct perimeter sweeps and security, and then devise an alternate route back to their start point.

"The purpose of convoy training is to refresh our squadron's skill sets," said Staff Sgt. Colin MacEachern, 102nd SFS trainer and exercise controller for the convoy phase of training. "We have a large group of younger members who have only participated in convoy operations in technical school, so it's important for them to gain more experience."

Despite the long hours in the field in full body armor, each squad satisfactorily completed their objectives and squadron leadership was pleased with the results.

"This training was a great opportunity for the squadron to practice perishable skills," said Lt. Col. Christopher Hamilton, 102nd SFS commander. "It provided opportunities for our young, highly motivated Airmen to showcase the skills they learned in [technical] school as well as gave our more seasoned Airmen a chance to pass on things they've learned during previous deployments. This training brings our unit together and the product is a better, more seasoned troop."

Family, friends celebrate career of Col. Joseph Sweeney By Senior Airman Patrick McKenna 102nd Intelligence Wing Public Affairs

OTIS AIR NATIONAL GUARD BASE, Mass. -- Colonel Joseph Sweeney, formerly the 102nd Air Intelligence Squadron commander, concluded his Air Force career in front of his family, close friends and fellow Airmen during a retirement ceremony here, May 5, 2012.

Several Airmen whom Col. Sweeney served with during his more than 31 years of military service took the opportunity to highlight their experiences with him. There were plenty of stories and laughs celebrating Sweeney's accomplishments as a husband, father and Airman.

To say that Col. Sweeney comes from a family with deep military ties would be an understatement. In August 1945, his father, Maj. Gen. (retired) Charles W. Sweeney, flew the historic missions which dropped atomic bombs on Japan and brought World War II to a close. Upon leaving active duty, Sweeney's father commanded the 102nd Air Defense Wing here in Massachusetts; the same wing his son is retiring from more than 50 years later.

Sweeney's military career began as a Marine Corps recruit at Parris Island 31 years ago. After three years, Sweeney received his commission to become a Marine Corps officer and went on to command Marines throughout the next several years. Sweeney transitioned to the Air National Guard in 1992, serving as both a squadron and group commander over the past two decades.

In 2008, more than 15 years after joining the ANG here at Otis Air National Guard Base, Sweeney volunteered to command the 102nd Air Operations Group's new Air Intelligence Squadron. Knowing he'd have to leave his family in Massachusetts for eight months while he attended Intelligence Officer school in Texas, Sweeney was determined to provide the brand new squadron with experienced leadership as it grew and developed. Under Sweeney's leadership, a 1980's flying operations structure was transformed into a world class accredited intelligence collection facility.

Throughout the ceremony, some

common themes the speakers used had to do with Col. Sweeney's large presence, but his even larger personality. They all described him as someone who made taking care of his Airmen his top priority.

"He inspires people to a greater human potential," said Col. Virginia Doonan, 102nd Intelligence Group commander. "He makes people dig down deep. His leadership style, whether it was being a big teddy bear or giving stern looks, made people move to greater heights."

When it was Sweeney's turn to address those in attendance, he thanked his family, friends and fellow servicemembers for their support during his military career which began on Parris Island as a Marine and ended 31 years later on Cape Cod as an Airman.

The ceremony concluded with Rene Rancourt, who's been singing the national anthem at Boston Bruins home games for more than 30 years, singing both the Marine Corps hymn and Air Force song as Sweeney and his guests departed the room.



Col. Joseph Sweeney watches on as two honor guardsmen fold the flag during his retirement ceremony on Otis Air National Guard Base, May 5, 2012. Hundreds of Sweeney's relatives, friends and fellow Airmen were in attendance to celebrate Sweeney's career. (Air National Guard photo by Senior Airman Patrick McKenna/Released)

Major Accident Response Exercise

By Capt. Evan C. Lagasse 102nd Intelligence Wing Pub<u>lic Affairs</u>



Senior Airman Adam [last name omitted for operational security] uses a Geospatial Information Interoperability Exploitation-Portable system to capture and immediately transmit aerial imagery of a Major Accident Response Exercise (MARE) on Otis Air National Guard Base, Mass., May 10, 2012. The GIIEP system provides incident commanders near-real time access to the best available still and video imagery which helps Department of Defense and civilian authorities during critical incidents or contingencies and enables them to tailor their efforts to take maximum advantage of available assets and available communications as they support natural or man-made disaster response operations. (Air National Guard photo by Senior Airman Patrick McKenna/Released)

OTIS AIR NATIONAL GUARD BASE, Mass. -- Members of the 102nd Intelligence Wing participated in a Major Accident Response Exercise (MARE) here, May 10, 2012.

The purpose of the exercise was to test the emergency response capabilities of multiple base agencies, thereby improving the effectiveness of all involved agencies in the event of a future real-world emergency.

A simulated elevation of the base's force protection condition (FPCON) kicked off the exercise and it heightened in intensity after a simulated head-on vehicle accident between an 18-wheeler carrying biodiesel fuel and a passenger car.

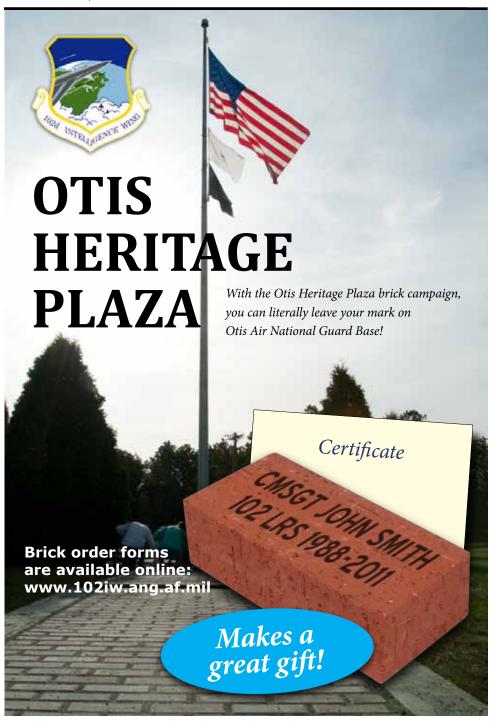
While Massachusetts Military Reservation firefighters responded to the accident scene, the Emergency Operations Center was activated and a slew of base agencies sprung into action.

Airmen from the Security Forces Squadron secured the scene of the accident and reported the names of the simulated

accident victims, the Medical Group worked to coordinate victim care, Intelligence Airmen provided near-real time photo and video imagery, Public Affairs prepared press releases to keep the media and surrounding communities informed, the Force Support Flight conducted personnel accountability and the Command Post received, tracked and disseminated copious amounts of information.

While enduring heavy rain throughout the majority of the MARE, every function accomplished their mission objectives and attended a "hot wash" meeting in the afternoon to share lessons learned.

"The response to a major accident is incredibly dynamic. Information is flowing at a rapid pace and controlling the chaos is paramount. The MARE did a great job simulating the stress of a real-world emergency and our team is better prepared as a result," Col. Anthony Schiavi, 102nd Intelligence Wing commander, said.



PROMOTIONS >>

Staff Sergeant

Aaron Hero

Senior Airman

Keith Robbins Jonathan Tadeu Adam Souza

AWARD WINNERS: 2nd QUARTER >>

Senior NCO

Senior Master Sgt. Michael Walsh

NCO

Tech. Sgt. David Degnan

Airman

Senior Airman Nathaniel Antonio

ANNOUNCEMENTS >>

HEROES GOLF CLINIC, HIRE-A-HERO JOB FAIR

July 8, 2012: The Golf Club of Cape Cod will be hosting "TGC for the Troops," the annual FREE biomechanics golf clinic (9:30 to 11:30 a.m.) and lunch. The clinic is open to all veterans and local military personnel. The FREE lunch is prepared by our executive chef and will be served at 11:30 a.m. on the patio overlooking the 18th Hole. In the afternoon (1 to 3 p.m.), we have several local companies participating in a FREE Hire-A-Hero Job Fair.

Anyone interested in attending this event is asked to contact Gwen Errhalt at gerrhalt@tgccc.com or 508-457-7200.

MASTER SGT. THOMAS FLYNN MEMORIAL AWARD

The 102nd IW First Sergeant Council is now soliciting nominations for this year's Master Sgt. Thomas Flynn Award. The Thomas Flynn Memorial Award was established as a means of recognizing the accomplishment of an individual assigned to the 102nd IW who best displays the highest ideals of patriotism, morale and dedication to duty. It was established as a way to continually recognize Flynn, a retired member of the 102nd. Please take a few minutes to recognize and nominate a member you know who deserves recognition for doing so much for others. Nomination packages are due no later than Aug. 26, 2012.

For more information regarding the award, contact Master Sgt. Kevin Greeson (committee chairperson) at 508-968-7738 or 508-496-5103. Please submit all nominations electronically to both email addresses:

kevin.greeson@ang.af.mil greesonx462@yahoo.com

FAMILY DAY -- SAVE THE DATE!

The annual 102nd Intelligence Wing's Family Day festivities are scheduled for Sunday, Sept. 16, 2012. Tell your family to mark their calendars and come on out to the base for food, fun and fellowship!

CHAPEL CALL

By Chaplain (Lt. Col.) David G. Berube 102nd Intelligence Wing Chaplain

"Attitude Adjustment"

I once received a phone call at the police station from a community member who was, to say the least, disgruntled. Before I said hello he launched into an obscenity-laced, high volume diatribe about an injustice committed against him. He made it very clear how he felt, and how angry he was that I wouldn't do anything about it. I let him vent for about thirty seconds. When he took a breath I said, "Sir, is there any particular reason you're swearing at me?" This disrupted his rant, and I continued, "Have I done or said something to offend you? You're yelling at me and I don't know why." The man became less volatile and more rational. He said he wasn't mad at me, but someone else and he knew I wouldn't help him. As he became calmer I explained that if I knew what the issue was, and could legally help him, I would. He finally lowered his voice and anger, and told me about his issue. As it turned out he had a legitimate gripe and I was able to help him. Because we both adjusted and controlled our

attitudes we were able to work together to resolve a relationship problem, even in that short and superficial relationship.

Dr. John Van Epp, in his "Marriage L.I.N.K.S. (Lasting Intimacy through Nurturing, Knowledge, and Skills)" training, talks about attitude. In his session on trust he shares a three-part process to refresh your attitude. Refreshing our attitude can help keep our relationships positively focused, and I share this as a tool for all our personal and work relationships:

First, Admit Your Own Shortcomings. None of us is perfect; we all have parts of our personality that hold us back. When we accept our imperfections it becomes easier to accept the imperfections of others. Then we can let go of unproductive blaming and defensiveness. Admitting our shortcomings helps us work to improve both our relationships and each of the partners in them.

Second, Remember Your Partner's Strengths. We've been trained to focus on weaknesses and shortcomings in

others. Because of this we can forget to look for their positive strengths. Our attitude and our relationships improve tremendously when we shift focus to remembering (or finding) strengths in others. (Another benefit of strengthfinding is that strengths are great tools for working on shortcomings.)

Third, Focus On Ways Your Partner Helps You. This is a constant reminder that we need each other. Others' strengths complement our strengths and cover our shortcomings. In relationships of mutual trust, respect, and partnership there is continual balancing of strengths and shortcomings that makes the whole relationship stronger.

We are social beings. We have all kinds of relationships at work, home, and elsewhere. They vary from long-term and significant to short-term and superficial. The constant in all our relationships is that we carry our attitude into each one, and the attitude we choose matters.

Run of the Charles

By Capt. Evan C. Lagasse 102nd Intelligence Wing Public Affairs

BOSTON -- Airmen from the 253rd Combat Communications Group and 267th Combat Communications Squadron participated in the 30th Run of the Charles canoe and kayak race here, April 29, 2012.

The Guardsmen broke down into five 10-person teams which were further broken down into teams of two and each two-person canoe completed one leg of the 25-mile race.

"We do it for team building, physical fitness, camaraderie and friendly competition," Master Sgt. Joseph Bolio, 253rd Combat Communications Group quality assurance specialist, said.

The entry fee for the annual race, which takes place rain or shine on the last Sunday in April, ranges from \$300 to \$350 per 10-person team and the proceeds are used to maintain and clean the Charles River.

The Charles River Watershed Association sponsors the race and according to their website (www.crwa.org), the event showcases the ongoing improvements in the Charles River while drawing 1,500 paddlers and hundreds of spectators to enjoy a day on the river.



Master Sgt. Joseph Bolio (front) and Senior Master Sgt. Jose Franco navigate the Charles River during the 30th Run of the Charles canoe and kayak race in Boston, April 29, 2012. (Courtesy Photo)

The 102nd Intelligence Wing hosted the National Guard's second Joint Advanced Intelligence Analysis Course, March 19-30, 2012. Twenty Airmen from the 102nd Air Intelligence Squadron and the 102nd Intelligence Group attended this Masters level class. The course was taught by U.S. Army retired Brig. Gen. Wayne Hall, who spearheaded the program using his book "Intelligence Analysis: How to Think in Complex Environments" as the course catalyst.

See the full story online at www.102iw.ang.af.mil





Select stories and news from this publication can also be found online at http://www.102iw.ang.af.mil or Facebook at http://www.facebook.com/102IW



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